Memorandum

MIAMIDADE

Date:

February 5, 2008

To:

Honorable Chairman Bruno A. Barreiro

and Mentioers Board of County Commissioners

From:

George M. Burges

Coupty Manager

Subject:

Targeted Jobs Incentive Fund Program Participation for Confidential Project #10-

Agenda Item No. 8(K)(1)(B)

#### Recommendation

It is recommended that the Board of County Commissioners approve the attached documents related to the participation of Confidential Project #10-10001 in the Targeted Jobs Incentive Fund (TJIF) program, Miami-Dade County's commitment of TJIF incentive awards, and the application and agreement, pursuant to Miami-Dade County Code, Chapter 2, Article LXXXVI as modified by Ordinance No. 02-251, which have been prepared by the Office of Community and Economic Development in conjunction with the Beacon Council.

#### Scope

It is expected that this project will primarily impact Commission District 12 but also have a positive countywide impact due to direct and indirect employment and project investment.

#### Fiscal impact / Funding Source

The County uses general revenues to fund this incentive. Confidential Project #10-10001 has applied for \$692,643 in TJIF assistance. If approved, the pay out will be over six years, or approximately \$115,440 annually.

#### Track Record / Monitoring

This is an existing business in Miami-Dade County is seeking to expand its current headquarters from 40,000 to 400,000 square feet to accommodate its future growth.

TJIF funds are disbursed to a company after the capital investment requirements are met, jobs have been created, and the Office of Community and Economic Development conducts a site visit and verifies job creation.

#### **Background**

Confidential Project #10-10001 is auto parts distribution company seeking to expand its current Latin American headquarters located in Miami-Dade County. Its detailed project information is on the next page.

Honorable Chairman Bruno A. Barreiro and Members, Board of County Commissioners Page 2

APPLICANT:

Confidential Project #10-10001

**HEADQUARTERS LOCATION:** 

Miami-Dade County

PROPOSED LOCATION IN MIAMI-DADE COUNTY:

Medley

OTHER LOCATIONS UNDER CONSIDERATION:

Panama City, Panama

DATE OF TJIF APPLICATION:

October 24, 2007

OVERALL BUSINESS ACTIVITY/MISSION:

Auto Parts Distributor

PROPOSED LOCAL BUSINESS ACTIVITY:

Expansion of current Latin American

Headquarters

PROPOSED CAPITAL INVESTMENT:

\$25,000,000

TARGETED INDUSTRY:

**Auto Parts Distribution** 

PROPOSED LOCATION IN DESIGNATED PRIORITY AREA:

No

NEW BUSINESS OR EXPANDING BUSINESS:

Expanding

NUMBER OF DIRECT JOBS TO BE CREATED/RETAINED:

12

INDIVIDUAL ANNUALIZED WAGES FOR NEW JOBS:

\$42,000

NUMBER OF INDIRECT JOBS TO BE CREATED:

N/A

NUMBER OF YEARS TO CREATE NEW JOBS:

3

MAXIMUM YEARS FOR TJIF AWARD:

6

MAXIMUM INCENTIVE AWARD PER JOB:

\$57,720.00

MAXIMUM INCENTIVE AWARD APPLIED FOR:

\$692,643

**EST. INCREMENTAL COUNTY TAX REVENUE:** 

\$3,199,049

COUNTY'S MAXIMUM AWARD ON PROJECT:

\$692,643

TYPE OF FUNDS REQUESTED IN APPLICATION:

General Funds

COMMENTS:

Information for this item was provided by

The Beacon Council

Attachments

Cynthia W. Curry

Serior Advisor to the County Manager

TO:

Honorable Chairman Bruno A. Barreiro

DATE:

February 5, 2008

and Members, Board of County Commissioners

FROM:

R. A. Cuevas, Jr.

County Attorney

SUBJECT:

Agenda Item No. 8(K)(1)(B)

	Please note any items checked.
	"4-Day Rule" ("3-Day Rule" for committees) applicable if raised
	6 weeks required between first reading and public hearing
<b>L</b> airectaithe taile	4 weeks notification to municipal officials required prior to public hearing
	Decreases revenues or increases expenditures without balancing budget
	Budget required
-	Statement of fiscal impact required
	Bid waiver requiring County Manager's written recommendation
	Ordinance creating a new board requires detailed County Manager's report for public hearing
	Housekeeping item (no policy decision required)
	No committee review

Approved	Mayor	Agenda Item No.8(K)(1)(B)
Veto		02-05-08
Override		

RESOLUTION NO.	
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RESOLUTION APPROVING CONFIDENTIAL PROJECT NO. 10-10001 AS A TARGETED JOBS INCENTIVE FUND PROGRAM BUSINESS PURSUANT TO THE CODE OF MIAMI-DADE COUNTY, FLORIDA, CHAPTER 2, ARTICLE LXXXVI, AS MODIFIED BY ORDINANCE NO. 02-251; CONFIRMING THAT COMMITMENT OF INCENTIVE AWARDS CONFIDENTIAL PROJECT NO. 10-10001 EXISTS; AND PROVIDING AN APPROPRIATION OF UP TO \$692,643 FROM GENERAL REVENUE FUNDS FOR FISCAL YEARS 2011 THROUGH 2016 WITH THE PROVISION THAT ANY TAX ABATEMENT GRANTED TO CONFIDENTIAL PROJECT NO. 10-10001, UNDER FLORIDA STATUTE 196.1995, REDUCES ANY TARGETED **JOBS** INCENTIVE **FUNDS** AWARD CONFIDENTIAL PROJECT NO. 10-10001 BY THE AMOUNT OF ANY SUCH TAX ABATEMENT GRANTED, AND PROVIDING FOR AN EFFECTIVE DATE

WHEREAS, this Board desires to accomplish the purposes outlined in the accompanying memorandum, Economic Impact Overview, and Application and Agreement, copies of which are incorporated herein by reference,

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that this Board hereby finds that attracting, retaining and providing favorable conditions for the growth of target industries provide quality employment opportunities for residents of the County and enhance the County's economic foundations and authorizes the County Manager to execute the Application and Agreement between Miami-Dade County and Confidential Project No. 10-10001, thereby approving Confidential Project No. 10-10001 as a targeted jobs incentive fund program business pursuant to the Code of Miami-Dade County, Florida, Chapter 2, Article LXXXVI, as modified by Ordinance No. 02-251.

The applicant's expanding business activity is auto part distribution and the location will not be in one of the County's Designated Priority Areas.

The commitment of incentive awards for Confidential Project No. 10-10001 exists in an amount not to exceed \$692,643 from General Revenue Funds, and is conditioned on and subject to specific annual appropriations by the Board in the following increments:

TOTAL	\$692,643.00
Fiscal Year 2016	\$115,440.50
Fiscal Year 2015	\$115,440.50
Fiscal Year 2014	\$115,440.50
Fiscal Year 2013	\$115,440.50
Fiscal Year 2012	\$115,440.50
Fiscal Year 2011	\$115,440.50

with the provision that any tax abatement granted to Confidential Project No. 10-10001, under Florida Statute 196.1995, reduces any TJIF incentive award granted, by the amount of any such tax abatement granted, and will be paid to Confidential Project No. 10-10001 with the stipulation that Confidential Project No. 10-10001 is in compliance with the TJIF program including the requirement that at least 10 jobs be created.

The commitment of incentive awards shall be contingent on Confidential Project No 10-10001, maintaining the jobs during the life of the incentive and ensuring that its hiring practices are consistent with and reflect the diversity of the Miami-Dade County community.

The foregoing resolution was offered by Commissioner who moved its adoption. The motion was seconded by Commissioner and upon being put to a vote, the vote was as follows:

Bruno A. Barreiro, Chairman Barbara J. Jordan, Vice-Chairwoman

Jose "Pepe" Diaz Carlos A. Gimenez Joe A. Martinez Dorrin D. Rolle Katy Sorenson Sen. Javier D. Souto Audrey M. Edmonson Sally A. Heyman Dennis C. Moss Natacha Seijas Rebeca Sosa

The Chairperson thereupon declared the resolution duly passed and adopted this 5th day of February, 2008. This resolution shall become effective ten (10) days after the date of its adoption unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

MIAMI-DADE COUNTY, FLORIDA BY ITS BOARD OF COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By:	9	
•	Deputy Clerk	,

Approved by County Attorney as to form and legal sufficiency.

Shannon D. Summerset

# **TJIF Incentive Project Summary**

	255	2,305	\$ 88,863.00	TOTAL:				
none received	0	10 in 3 yrs		No	Executed	R-1481-02	Ryder System, Inc.	25
only for 155 jobs	155	155 in 3 yrs		No	Executed	R-1480-02	Alienware Corp.	24
only for 20 jobs	34	20 in 3 yrs	\$ 52,300.00	Yes	Executed	R-760-03	U.S. Cold Storage, Inc	23
only for 50 jobs	66	50 in 3 yrs	\$ 36,563.00	Yes	Executed	R-1239-03	Sherjan Broadcasting	23
none received	0	25 in 3 yrs		No	Executed	R-761-03	PAL Laboratories, Inc	21
none received	0	75 in 3 yrs		Yes	Executed	R-1315-03	Great Florida Bank	20
none received	0	16 in 5 years		No	Executed	R-467-03	Dosal Tobacco Corp	19
none received	0	24 in 2 yrs		Yes	Executed	R-470-03	Confidential Project	18
none received	0	100 in 3 yrs		Yes	Executed	R-936-03	Conf. Proj. 03-00242	17
none received	0	13 in 3 yrs		yes	Executed	R-468-03	Colonial Press Intl.	16
none received	0	20 in 3 yrs		No	Executed	R-466-03	Badia Spices, Inc.	15
none received	0	55 in 3 yrs		No		R-426-04	Square One Amoring	14
none received	0	50 in 3 yrs		No		R-1247-04	Dedicated Transport	13
none received	0	120 in 3 yrs		No		R-585-04	Boston Scientific	12
none received	0	250 in 3 yrs				R-581-04	50 State Security	1
none received	0	200 in 3 yrs		No		R-376-05	Miami Tech Line	10
none received	0	130 in 3 yrs		No		R-1134-05	DBK Concepts, Inc	9
none received	0	32 in 1 yr		No		R-1392-05	Conf.Proj 06-0076	8
none received	0	50 in 3 yrs		No		R-854-05	Conf Proj. 05-00289	7
none received	0	50 in 3 yrs		No		R-1135-05	Colonial Press Intl	6
none received	0	30 in 3 yrs.		No		R-1087-07	Conf. Proj. 08-00002	5
none received	0	150 in 6 yrs.		Yes		R-1026-07	Conf. Proj. 07-00235	4
none received	0	75 in 8 yrs.		Yes		R-560-07	Conf. Proj 07-00135	3
none received	0	205 in 8 yrs		No		R-806-07	Conf. Proj 06-00039	2
none received	0	12 in 3 yrs		No	Pending		Conf. Proj 10-10001	1
Status of Tax Incentive	Jobs Confirmed	Number of Jobs to be Created	Payout to Date	Designated Priority Area	Current Status*	Board Authorizing Legislation	Company	

<sup>\*</sup>Current status column indicates that the contract between the company and the County has been fully executed or is in process of being executed.

businesses cannot receive their incentive until a contract is executed.





#### CONFIDENTIAL

October 31, 2007

Ms. Tangie White Jackson
Office of Community and Economic Development
Miami-Dade County
701 NW 1st Court, 14th Floor
Miami, FL 33136

Dear Tangie:

Enclosed please find the TJIF application for Confidential Project #10-10001. The project has requested confidentiality and is covered by Florida State Statute Section 288.075.

Confidential Project #10-10001 is an existing Miami-Dade Latin America Headquarters location considering an expansion to accommodate its growth. The project will build a new 400,000 square foot facility in NW Miami-Dade County.

As a targeted Headquarters location, Confidential Project #10-10001 will bring 12 new jobs to the County over a 3 year period with an average annual salary of \$42,000. In addition, the project involves a \$25 million capital investment.

The Company is evaluating expansion in Miami-Dade County or Panama City, Panama. Inducement incentives will play a significant, if not deciding, role in the final decision.

We are requesting that the item be placed on the Agenda of The Economic Development and Human Services Committee Meeting scheduled for November 14, 2007 and the Miami-Dade Board of County Commissioners meeting scheduled for December 18, 2007.

Please look over the application. If there are any questions, please call me at (305) 579-1343 or by e-mail at <a href="mailto:sbeatus@beaconcouncil.com">sbeatus@beaconcouncil.com</a>.

Sincerely,

Stephen Beatus

Associate Executive Vice President Expansion, Retention, Recruitment

& Urban Initiatives

Cc: Cynthia Curry

Miami-Dade County's Official Economic Development Partnership

80 Southwest Eighth Street Suite 2400 Mlami, Florida 33130 Telephone: 305.579.1300 Facsimile: 305.375.0271 www.beacon council.com

# **Executive Summary**

### **Background**

Confidential Project #10-10001 is an existing Miami-Dade Latin America Headquarters considering an expansion to accommodate its growth. The project will build a new 400,000 square foot facility in NW Miami-Dade County.

As a targeted Headquarters location, Confidential Project #10-10001 will bring 12 new jobs to the County over a 3 year period with an average annual salary of \$42,000. In addition, the project involves a \$25 million capital investment.

The Company is evaluating expansion in Miami-Dade County or Panama City, Panama. Inducement incentives will play a significant, if not deciding, role in the final decision.

The company is applying for a TJIF of \$692,643 paid over 6 years, with a ROI to the County of 1.2. The TJIF is based on the capital investment of \$25,000,000 and includes 12 new jobs. Attached is the project's economic impact analysis prepared by the Beacon Council's Research Department. Miami-Dade County is responsible for 100% of the TJIF.

These are performance-based incentives. No funds will be provided to the Company until they meet all program requirements.

General Funds derived from the incremental tax revenue will be used to fund the county contribution. CDBG Funds will not be used.

# Targeted Job Incentive Fund (TJIF)

Confidential Project #: 10-10001

Prepared by the Beacon Council October 2007

# **INCENTIVE PROPOSAL SUMMARY**

Project Name	#10-10001
New Jobs	12
Average Salary	\$42,000
New Capital Investment	\$25 million
Square Footage	40,000

# **TARGETED JOB INCENTIVE FUND (TJIF)**

Miami-Dade County Total Amount (100%)	\$692,643
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# **RETURN ON INCENTIVE INVESTMENTS (ROII)**

Miami-Dade Incremental Tax Revenue	\$3,199,049
Miami-Dade County Total Award Amount (100%)	\$692,643
Total ROII	1.2

## **REAL PROPERTY TAX BENEFITS**

Six Year Projection Study

CP 10-10001

#### Prepared by:



Jaap Donath, Ph.D.

Vice President

Department of Research & Strategic Planning

#### Six Year Projection Study Summary

PROJECT DETAILS

Project Name:

CP 10-10001

Investment Amount:

\$25,000,000

No. of Jobs:

12

Type of investment:

Real Property and Equipment

Annual Avg. Salary:

\$42,000

Enterprise Zone:

No

The property tax revenue generated from this project's investment will benefit the Miami-Dade County Government, Miami-Dade County Schools as well as the State of Florida and area special districts.

#### THE BASIC ASSUMPTIONS

The latest Miami-Dade County mileage tax rates (2006) were used. This latest mileage rate was used for the entire six-year period analysis.

To adjust for the likely reduction in mileage rates over the next six-years, the real property value was assumed to increase by 1.5% rather than the more typical 3%.

#### CONCLUSIONS

Based on the investment of \$25,000,000 by the project in new real property and equipment, their six-year investment tax revenue is projected as follows:

tal Project Tax Revenue:

\$3,199,049

The Miami-Dade County's General Fund:

\$865,804

The Miami-Dade County Public Schools:

\$1,249,749

The next biggest tax revenue would go to special districts, including fire rescue, library and MSA.

#### RECOMMENDATION

The Beacon Council recommends that a tax refund in the amount of \$692.643 (using the 80% rule: County general fund x 0.80) be distributed to the project over a six-year period. The tax refund amount is based on the project's creation of \$865.804 in County general revenue.

# SIX YEA. . 'ROJECTION 2009 - 2014

Other Districts 0.0060063	\$150,157.50	\$151,719.14	\$153,373.27	\$155,114.39	\$156,937.56	\$158,838.44	\$926,140.30
<b>State</b> C 0.0007355	\$18,387.50	\$18,578.73	\$18,781.29	\$18,994.49	\$19,217.75	\$19,450.52	\$113,410.28
<b>School</b> 0.008105	\$202,625.00	\$204,732.30	\$206,964.42	\$209,313.90	\$211,774.13	\$214,339.21	\$1,249,748.95
County Debt 0.000285	\$7,125.00	\$7,199.10	\$7,277.59	\$7,360.21	\$7,446.72	\$7,536.91	\$43,945.52
County General 0.005615	\$140,375.00	\$141,834.90	\$143,381.27	\$145,008.95	\$146,713.35	\$148,490.39	\$865,803.87
Total Cc 0.0207468	\$518,670.00	\$524,064.17	\$529,777.84	\$535,791.94	\$542,089.51	\$548,655.48	53,199,048.93
Realty + Equipment \$25,000,000	\$25,000,000.00	\$25,260,000.00	\$25,535,400.00	\$25,825,281.00	\$26,128,825.22	\$26,445,306.09	
Year Realt \$:	2009 \$25	2010 \$25	2011 \$25	2012 \$25	2013 \$26	2014 \$26	Total 6 Year Tax Revenue

City 0.0000

\$0.00 \$0.00 \$0.00 \$0.00

Year	Investment/Depreciation \$1,000,000 0.9	<b>Total</b> 0.0207468	County General 0.005615	County Debt 0.000285	<b>School</b> 0.008105	<b>State</b> 0.0007355	Other Districts 0.0060063	<b>City</b> 0.0000
2009	\$1,000,000.00	\$20,746.80	\$5,615.00	\$285,00	\$8,105.00	\$735.50	\$6.006.30	20.00
2010	\$900,000.00	\$18,672.12	\$5,053.50	\$256.50	\$7,294.50	\$661.95	\$5,405.67	\$0.00
2011	\$810,000.00	\$16,804.91	\$4,548.15	\$230.85	\$6,565.05	\$595.76	\$4,865.10	\$0.00
2012	\$729,000.00	\$15,124.42	\$4,093.34	\$207.77	\$5,908.55	\$536.18	\$4,378.59	00 0\$
2013	\$656,100.00	\$13,611.98	\$3,684.00	\$186.99	\$5,317.69	\$482.56	\$3.940.73	20.00
2014	\$590,490.00	\$12,250.78	\$3,315.60	\$168.29	\$4,785.92	\$434.31	\$3,546.66	\$0.00
Te	Total 6 Year Tax Revenue	897,211.00	\$26,309.59	\$1,335,39	537.976.71	53 446 25	S28 143 06	00 00

Tax Reverraby Government Entity 309 - 2014

Year	Value of Real Property \$24,000,000 1.015	<b>Total</b> 0.0207468	County General 0.005615	County Debt 0.000285	<b>School</b> 0.008105	<b>State</b> 0.0007355	Other Districts 0.0060063
2009	\$24,000,000.00	\$497,923.20	\$134,760.00	\$6,840.00	\$194,520.00	\$17,652.00	\$144,151.20
2010	\$24,360,000.00	\$505,392.05	\$136,781.40	\$6,942.60	\$197,437.80	\$17,916.78	\$146,313.47
2011	\$24,725,400.00	\$512,972.93	\$138,833.12	\$7,046.74	\$200,399.37	\$18,185.53	\$148,508.17
2012	\$25,096,281.00	\$520,667.52	\$140,915.62	\$7,152.44	\$203,405.36	\$18,458.31	\$150,735,79
2013	\$25,472,725.22	\$528,477.54	\$143,029.35	\$7,259.73	\$206,456.44	\$18,735.19	\$152,996.83
2014	\$25,854,816.09	\$536,404.70	\$145,174.79	\$7,368.62	\$209,553.28	\$19,016.22	\$155,291.78
To	Total 6 Year Tax Revenue	\$3,101,837.93	\$839,494.28	\$42,610.13	\$1,211,772.25 \$109,964,03	\$109,964,03	8897.997.24

\$0.00



# Application and Agreement for Targeted Jobs Incentive Fund (TJIF)

CP: 10-10001

Important: This Application and Agreement for TJIF shall be in compliance with Miami-Dade County Board of County Commissioners Ordinance No. 00-98 as codified in the Code of Miami-Dade County, Chapter 2, Article LXXXVI, and as further modified by Ordinance No. 02-251, as may be amended.



The Beacon Council 80 S.W. 8<sup>th</sup> Street, Suite 2400 Miami, FL 33130 Phone: 305-579-1300 Fax: 305-579-7580 www.beaconcouncil.com



# Section 1. Targeted Jobs Incentive Fund (TJIF) Background

- 1.1 The Targeted Jobs Incentive Fund is an initiative fashioned by The Beacon Council and Miami-Dade County and patterned after the State of Florida Qualified Target Industry Tax Refund Program (QTI). The program's intent is to attract relocating out-of-area businesses and encourage expansion of existing local companies by providing cash incentive awards. As with the QTI Program, a Company is required to create a certain number of jobs and must also generate enough new revenue to Miami-Dade County to fund its TJIF benefit. While the State's QTI program is limited to certain industries, including corporate headquarters relocation, the TJIF Program may also be utilized for the One Community One Goal (OCOG) industries, as well as the expansion and/or relocation of other operational components of a business (i.e. sales office, warehouse).
- 1.2 The TJIF is an inducement program available only to companies from outside the County (with the exception of Palm Beach, Broward, and Monroe Counties) wishing to relocate here, and to Miami-Dade companies which undertake a business expansion and which create jobs as a result of the local expansion. Nevertheless, a Palm Beach, Broward or Monroe County-located Company that is planning to relocate outside South Florida is eligible for this program. The Company must provide verifiable documentation supporting its consideration of other locales. Any business decisions, such as announcements, leasing of space or hiring of employees, made prior to the final TJIF approval will likely be grounds for disapproval unless waived by the Miami-Dade County Manager after a showing of good cause.
- 1.3 Although the TJIF is available to companies countywide, it is also used to encourage investment and the creation of jobs in Enterprise Zones, the Empowerment Zone and in Urban Targeted Areas by providing business with an additional award per job if the Company locates within these specified areas.
- 1.4 Another goal of the TJIF is to encourage companies to hire residents living in Enterprise Zones, the Empowerment Zone and Urban Targeted Areas. Companies hiring said residents will be eligible to receive an additional amount per new job created.
- 1.5 The TJIF program is strictly a performance-based incentive that is <u>only</u> paid out to the Company <u>after</u> it has met all of its job creation projections, capital investment commitments and must provide the incremental tax revenue necessary to fund the award.

### Section 2. Criteria

- 2.1 The Targeted Jobs Incentive Fund (TJIF) is limited to the targeted industries as per the State of Florida QTI Program. In addition, the One Community One Goal (OCOG) target industries are also eligible, as are regional offices. They include, but are not limited to, the following:
  - a. Corporate Headquarters and Regional Offices;
  - b. Research and Development;
  - c. Chemicals and Allied Products;
  - d. Rubber and Miscellaneous Plasters;
  - e. Fabricated Metal Products;
  - f. Industrial Machinery and Equipment;
  - g. Electronic and Other Electric Equipment:
  - h. Transportation and Transportation Equipment;
  - i. Instruments and Related Products:
  - j. Miscellaneous Manufacturing;
  - k. Printing and Publishing;
  - 1. Wholesale Distribution:
  - m. Business Services;
  - n. Security and Commodity Brokers;
  - o. Insurance Carriers;
  - p. Holding and other Investment Offices;
  - q. Non-Depository Credit Institutions;
  - r. Motion Pictures, Film and Entertainment, Sound Recording and Reproduction;
  - s. Communications;
  - t. Apparel and Other Textiles;
  - u. Lumber and Wood Products:
  - v. Furniture and Fixtures;
  - w. Paper and Allied Products;
  - x. Food Manufacturing:
  - y. Stone, Clay, and Glass Products;
  - z. Aviation;
  - aa. Biomedical:
  - bb. Financial Services;
  - cc. Computers and Information Technology;
  - dd. International Commerce:
  - ee. Telecommunications:
  - ff. Visitor and Tourism
- 2.2 The Company must create at least 10 new jobs. If the project is an expansion, the number of new jobs to be created must be the greater of a minimum of five new jobs or at least ten percent of the Company's work force at the time of application.
- 2.2 The County Commission, in recognition of its responsibility to set a community standard that permits full-time workers to live above the poverty line, enacted the Living Wage Ordinance, Section 2-8.9 Miami-Dade County Code. The County, through this ordinance sets an example by providing a living wage to County employees and requires living wages to be paid for County services provided by contractors and similarly by companies receiving incentives for job creation and capital investment through the TJIF program. http://www.miamidade.gov/dbd/library/Living\_Wage\_Brochure.pdf

- The Company's countywide ad valorem property taxes, excluding debt service, and countywide portion of sale taxes paid must generate sufficient incremental tax revenue to the County in order to fund the award. Incremental revenue generated by the project shall be determined by utilizing an Economic Impact Model and analysis by both The Beacon Council and County staff. The project must exhibit a positive Return on Investment Incentive of at least 120%.
- 2.4 This Application and Agreement must be signed by the Company and Miami-Dade County stipulating the number of new jobs to be created, the projected amount of capital investment, the amount of the projected tax revenue and the time frame of when the project will be completed. Payment to the Company will only be made after it has achieved all economic benchmarks.
- 2.5 The TJIF is an inducement program that is only available to companies considering a relocation and/or expansion in Miami-Dade County and one or more other communities. The TJIF is utilized to induce "New to Market" companies to relocate to Miami-Dade County (not available for companies located within Palm Beach, Broward and Monroe Counties unless a Company is planning to relocate outside South Florida). Companies located in other Florida counties are eligible for TJIF for any net new jobs being created in Miami-Dade County. The Company must provide verifiable documentation supporting its consideration of other locales. Any business decisions, such as announcements, leasing of space or hiring of employees, made prior to the final TJIF approval will likely be grounds for disapproval.

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# Section 3. Program Funding

3.1 Incremental tax revenue generated by the companies locating or expanding within Miami-Dade County funds the program.

# Section 4. Award Amounts Provided By Miami-Dade County

4.1 The total TJIF award is based on the number of new jobs created and the amount of countywide ad valorem property taxes, excluding debt service, and countywide portion of sales taxes paid per annual amounts addressed in the approved application/agreement. The TJIF award is tentatively ascertained, pending Board approval, during application processing by entering application information into the Economic Impact Model. Miami-Dade County will provide a qualifying Company up to (\$9,000.00) per new job in TJIF incentives as follows:

The total award is based on the projected number of new jobs to be created and the amount of countywide ad valorem property taxes, excluding debt service, and countywide portion of sales taxes paid. The base award amount per new job created is up to \$3,000 if the Company is located outside any of the following areas:

Empowerment Zone
Enterprise Zone
Target Urban Area
Brownfields
Community Development Block Grant areas

If the Company is located within any of the above areas an additional bonus award of up to \$1,500 per new job created is available. Likewise, if the Company employs a resident of one of the above areas an additional bonus award of up to \$1,500 per new job created is also available.

Up to \$1,500 bonus for companies with a building or facility that qualifies as "green construction" and/or that incorporates alternative energy systems. Specially, a company can receive a bonus of up to \$1,000 if the Company's building or facility qualifies as "green construction" and is certified through the Leadership in Energy and Environmental Design (LEED) Green Building Rating system by the Florida Green Building Council or by the U.S. Green Building Council; and an additional bonus of up to \$500 if the Company's building or facility incorporates solar, thermal, photovoltaic, fuel cell, and/or co-generating energy generation. The alternative energy systems, with the exception of solar thermal, must be grid interconnected to the local utility to qualify.

Up to \$1,500 bonus, if the company is in the business of Solar Thermal and Photovoltaic Manufacturing, Installation and Repair.

Consideration for award within a municipality or unincorporated Miami-Dade County will be evaluated on a case-by-case basis.

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- A capital investment TJIF award may be provided to a Company when the minimum number of New Jobs has been created and when new capital investment by and/or for the Company exceeds \$3 million in taxable property value. For a period of up to six (6) years (or longer as may be determined by the Board), the Company may receive said capital investment TJIF awards in the amount of eighty percent (80%) of the amount of countywide ad valorem property taxes paid-in on the subject property and one hundred (100) percent of the amount of countywide ad valorem property taxes paid-in on the subject property if it is located in a Designated Priority Area. This award is not applicable to the ad valorem property taxes paid-in on the subject property's land value nor to any improvements in place prior to the project.
- A Company may not receive award payments of more than twenty five percent (25%) of the total awards specified in the approved application/agreement in any fiscal year even if all the New Jobs are created in one (1) year. Further, a Company may not receive more than \$1.5 million in awards in any single fiscal year, or more than \$2.5 million in any single fiscal year if the project is located in a Designated Priority Area. A Company may not receive more than \$5 million in award payments in all fiscal years, or more than \$7.5 million (or higher amount as may be determined by the Board for inside or outside a Designated Priority Area) if the project is located in a Designated Priority Area. Further, the total award is capped by the lower of the above or the total of the applicable ad valorem property and sales taxes paid-in as a result of the project. Additionally, a Company cannot receive both a TJIF award and Enterprise Zone Tax Abatements unless the TJIF award is in excess of the Abatement; a Company cannot receive both the TJIF award on large capital investment taxes paid-in and the TJIF regular ad valorem property tax funded award; and, while a Company can receive both a tax refund under the State of Florida Qualified Target Industry Program and a TJIF award at the same time, it cannot receive more than an amount equal to what it has paid-in under the project at any time.

# Section 5. Payment of Incentive

- The TJIF is a performance based incentive program; therefore, verification of the new jobs created, capital investment made by the Company, and new revenue generated to Miami-Dade County must be verified by the County prior to any disbursement of funds to the Company. This procedure must be repeated each year that the Company submits a claim for the TJIF payment. The year that is applicable for consideration of taxes paid-in resulting in incremental tax revenue is April 1 through March 31. Company award claims must be submitted each year during the period of April 1 through May 15. Any award appropriation, if made by the Miami-Dade County Board of County Commissioners will be paid in the County fiscal year that begins on October 1 following the May 15 claims-submission deadline date.
- 5.2 The TJIF incentive is paid out beginning after the first year the new jobs are created. For instance, if a Company has projected creating 400 new jobs, 100 per year during a four-year period, the incentive will be paid for the first 100 jobs in the year after the jobs have been created. Disbursement shall be over four years even if all the new jobs are created in one year. Payment to the Company will only be made after it has achieved all economic benchmarks. A Company's incremental tax revenue paid to Miami-Dade County must be sufficient to fund the Company's award. In keeping with the State QTI program requirements, a Company receiving a cash incentive award under this TJIF program and also applying for and receiving Enterprise Zone tax abatements, must, in any given year, have its TJIF cash incentive award reduced by the amount of any such tax abatement granted.

# Section 6. Application Process

- Any Company that meets the criteria and objectives of the TJIF must submit this Application and Agreement to The Beacon Council for review. The Beacon Council will prepare an economic impact analysis for the project, based on the information provided by the Company.
- 6.2 The completed Application and Agreement is submitted to Miami-Dade County for verification and concurrence with the economic impact analysis provided by The Beacon Council. The analysis should reflect a Return On Incentive Investment (ROII) of at least 120% if the Company is not located in a Designated Priority Area, at least 110% if the Company is located in a Designated Priority Area, and at least 100% if the Company is located in a Designated Priority Area and the Board of County Commissioners finds such increase is in the public's best interest and approves said ROII when jointly recommended by The Beacon Council and the County Manager. The Beacon Council presents Company Application and Agreement along with its analysis and recommendation to Miami-Dade County.

# Section 7. Review and Approval Process

- 7.1 Upon Application and Agreement evaluation by the County, staff will recommend approval or denial to the County Manager and prepare an agenda item for the next available Board of County Commissioners meeting where the TJIF incentive is considered for approval. The County Manager will recommend Application and Agreement approval or denial to the Board of County Commissioners. Per Miami-Dade County Ordinance No. 00-98 creating this program as amended by Ordinance No. 02-251, the Board of County Commissioners shall have no obligation to approve any Application and Agreement before it.
- 7.2 The Beacon Council staff and a Company representative (when requested) will attend the Board of County Commissioners meeting to be available to answer any questions related to the project and the TJIF.
- 7.3 If the Board of County Commissioners approves the Application and Agreement, the Company and the County Manager will execute said document(s). Pursuant to Florida Statutes, § 288.075 and § 288.1066, confidentiality will be protected for any information regarding a project's location and/or expansion evaluation of any site in the State of Florida. If confidentiality is requested, the Company name and identifying information shall be provided by the Company by the date indicated on the cover page of this Application and Agreement and shall be appended hereto. Upon said approval, as the applying Company you will be sent a letter by The Beacon Council stipulating the conditions of the approval.

For more information please call Stephen Beatus, Associate Executive Vice President, The Beacon Council, at 305-579-1343.

# Section 8. Application and Agreement Instructions

- 8.1 Please carefully review all Application and Agreement materials.
- 8.2 Contact The Beacon Council at the below address to discuss your project and application before submitting a formal proposal.
- Any information or documentation that cannot be supplied in the provided space should be placed in a notebook or other presentation format. The material should be indexed, tabbed or labeled with the number of the relevant question from the Application and Agreement form.
- 8.4 The completed and signed Application and Agreement must be filed with:

The Beacon Council
Attn: Stephen Beatus, Associate Executive Vice President
Targeted Jobs Incentive Fund (TJIF)
80 S.W. 8<sup>th</sup> Street, Suite 2400
Miami, Florida 33130
Phone: 305-579-1343
Fax: 305-579-7580

8.5 Important note: This Application and Agreement must be filed prior to making the decision to locate a new business in Miami-Dade County or to expand an existing Miami-Dade County business. However, an applying Company that has initiated such a business decision may, upon request and Beacon Council recommendation, be considered by the County Manager for preserving inducement. If the County Manager authorizes preserving inducement the applying company maintains TJIF program eligibility.

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# Section 9. Employer Identification

1.6	2116	ETED JOBS INCENTIVE FUND (TJIF)		
	a)	Name of TJIF Business:  Must be a business unit or reporting unit of a business that is registered with or will be registered with the Florida Department of Labor and Employment Security.		
	b)	Mailing Address:		
	c)	Primary Business contact -please include phone and fax numbers:		
	d)	TJIF Business' federal employer identification number:		
	e)	TJIF Business' unemployment compensation identification number:		
	f)	TJIF Business' Florida sales tax registration number:		
	g)	List SIC codes of all activities of the TJIF business: 8741 5013		
	h)	Describe the TJIF business' primary business activities:  Latin American Headquarters and Auto Parts Distribution		
	i)	You may request that your project information (including the information contained in the application) be confidential per F.S. 288.075, Confidentiality of Records.		
		YES, we Request Confidentiality NO, we do not Request Confidentiality		
	a)	Is the TJIF business 51% or more minority owned? X YES NO		
4		If YES, please explain: Applicant is Asian owned corporation		
		Is the TJIF business certified as a Black Business Enterprise (BBE), Women Business Enterprise (WBE), Hispanic Business Enterprise (HBE), Community Small Business Enterprise (CSBE), Community Business Enterprise (CBE) and/or Disadvantaged Business Enterprise (DBE) pursuant to Miami-Dade County Code? YESXNO		
	a)	Has the TJIF business ever been subjected to criminal or civil fines and penalties?  YES X NO		

# Section 10. Project Identification / Information

100	bonip	tion of the type of business activity or		
a)	Is th	e business unit a (please choose one):		
		New business to Miami-Dade Count	v	
	X.	An expansion of an existing Miami-	Dade County	y business
b)	Hov busi	v many Miami-Dade County-located e ness unit: 36	mployees are	e there currently in the expandin
c)	Full	project description: Latin Ameri		ters of j atin America
Ch	eck ti	he appropriate box and complete the li	ne item:	
		-		74 . 4 4
	Proj	ect's current location, if applicable:	Medley, I	Torida
-				,
	Proj	ect's proposed location, if different fro	m above:	Miami, Florida
	Mia			
	Mia	mi-Dade County Commission District:		
		mi-Dade County Commission District:		
Ch				
Che	eck ti	mi-Dade County Commission District:	Dist 12- I	Diaz
1	eck ti	mi-Dade County Commission District:		Diaz
1 2 3	eck ti	mi-Dade County Commission District: ne boxes that best define your project: regional headquarters office	Dist 12- D	manufacturer office
1 2	eck ti	mi-Dade County Commission District: ne boxes that best define your project: regional headquarters office national headquarters office	Dist 12- D	manufacturer office sales & marketing
1 2 3	eck ti	mi-Dade County Commission District: ne boxes that best define your project: regional headquarters office national headquarters office world headquarters office	5 6 X 7 X	manufacturer office sales & marketing
1 2 3 4	eck ti	mi-Dade County Commission District: ne boxes that best define your project: regional headquarters office national headquarters office world headquarters office	5 6 X 7 X 8 X	manufacturer office sales & marketing warehouse / distribution
1 2 3 4 If the	X he proustry	mi-Dade County Commission District: ne boxes that best define your project: regional headquarters office national headquarters office world headquarters office Latin America headquarters office	5 6 X 7 X 8 X	manufacturer office sales & marketing warehouse / distribution
1 2 3 4 If the	eck ti X he pro	mi-Dade County Commission District: ne boxes that best define your project: regional headquarters office national headquarters office world headquarters office Latin America headquarters office	Dist 12- Dis	manufacturer office sales & marketing warehouse / distribution  rget industries, indicate the majet industry or industries include
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1 2 3 4 If the	X he proustry	mi-Dade County Commission District: ne boxes that best define your project: regional headquarters office national headquarters office world headquarters office Latin America headquarters office oject is not a headquarters, or if it inclugroups(s) and the four-digit SIC code	5 6 X 7 X 8 X ades other ta of each targe	manufacturer office sales & marketing warehouse / distribution  rget industries, indicate the majet industry or industries include  4-digit
1 2 3 4 If the	X he proustry	mi-Dade County Commission District: ne boxes that best define your project: regional headquarters office national headquarters office world headquarters office Latin America headquarters office oject is not a headquarters, or if it inclugroups(s) and the four-digit SIC code	5 6 X 7 X 8 X ades other ta of each targe	manufacturer office sales & marketing warehouse / distribution  rget industries, indicate the maj et industry or industries include

10.5	Pr	oject employment and wages			
	a)	Existing jobs in Miami-Dad	e County36		
	b)	Total number of new jobs paitem 9.2.a): 12	rojected to be created by	the project at the busines	s indicated in
	c)	If new jobs are to be phased be fully implemented (please	in, provide the date whense limit the job creation p	n each phase of employm hases to three):	ent will
		Phase	Total New Jobs	Date	7
		I	2	2009	
		II	5	2010	
		III	5	2011	
£	e)	Annualized average value of business unit: \$12.00	benefits associated with		
)	f)	Square footage: EXISTING	G: 180.000	NEW: 400,000	
10.6	a)	Anticipated commencement	date of project:J	anuary 2008	and the second s
	b)	Anticipated timeframe when	the project will be comp	leted: February 2	.009
10.7	An	nount of cash incentive award	requested from Miami-I	Dade County \$ \$692,	643

# Section 11. Project Impact Information

Miami-Dade County Ordinance 00-98 as amended by Ordinance 02-251 requires that Miami-Dade County review and evaluate the application based on the following issues. Therefore, thorough and concise responses to the items below are very important.

#### 11.2 Incentive Rationale:

Provide a statement indicating why the incentive award is needed to further the project. What role will the incentive award play in the decision of the applicant to locate or expand in Miami-Dade County? Indicate whether or not there are other communities competing for this project, and if so, which communities, and what incentives are being offered by these communities. Also, specifically address the role the incentive will play in creating Miami-Dade County jobs. This statement should include an analysis of the impact of any incentive awards granted on the viability of the project and the probability that the project will occur in Miami-Dade County if such incentive awards are granted to the applicant, taking into account the expected long-term commitment of the applicant to economic growth and employment in Miami-Dade County.

#### See Attached

#### 11.3 Project Impact:

Provide a brief synopsis on the impacts the project is expected to stimulate in the community, the state or regional economy, focusing on economic conditions in the area, including the unemployment rate in the community where the project will be located.

#### See Attached

#### .4 Environmental and Growth Management:

Submit a brief review of the applicant's past activities in Miami-Dade County, Florida and in other states, particularly as they relate to environmental and growth management impacts and how these have been handled. Have any criminal or civil fines or penalties been assessed? Have any awards been recommended or received? (Basically, what kind of corporate citizen has the applicant been?)

#### See Attached

 5	A MARKET	Investment:
		1 1 1 V 0 2 S 1 I I 1 1 0 4 I 1 I Y
116/	WEST STATES	LAKY VIJULALVILUE

a)	facility; remodeling of facili	nent in real and personal prop ity; upgrading, replacing or but te, construction of new building	perty (examples: construction of new sying new equipment):
b)	List the amount and type (p major capital investment to County project: Amount \$_24,000,000	urchase of machinery/equipm be made by the applicant Construction/Renovations	ent, construction of buildings, etc.) of in connection with this Miami-Dade
	Amount \$ 1,000,000	Manufacturing Equipment Other Equipment	

#### 11.6 Indicate other incentive programs the Company will be applying for:

Enternaine Zana Deserve

	Enterprise Zone Program		Property 1ax Abatement
X	Refund of Impact Fees	X	Sales Tax Refunds
X	Jobs Tax Credit		Transportation "Road Fund"
	Qualified Target Industry	х	Quick Response Training
	Other		Carrier Parison Laurence

3/

# Section 12. Please initial below indicating your agreement:

- that Miami-Dade County may review and verify the financial and personnel records of the Company and/or perform on site visits to verify employment relating to the New Jobs, review said financial and personnel records, and ascertain whether the Company is in project compliance;
- that compliance with the terms and conditions of the approved application/agreement is a condition precedent for the receipt of any TJIF award in a fiscal year and that Company failure to comply with the terms and conditions of the approved application/agreement results in the loss of eligibility for receipt of TJIF awards and the revocation by the County Manager or the TJIF Committee of the certification of the Company as a TJIF business:
- that Miami-Dade County shall be notified in writing of any development that impacts the implementation or operation of this Agreement or the project that this Agreement covers. Such developments will include, but not be limited to: commencement of and full implementation of the project; significant project delays; cancellation of the project; and all material changes of the project; and
- that the Company will maintain personnel and financial records related to jobs, wages, and taxes paid which are the subject of this Agreement and submit summary reports of said records to Miami-Dade County as part of each annual claims-submission. The Company will retain said personnel and financial records for a period of three (3) years after payment of the last cash incentive award.

Section 13.	<b>Projected</b>	<b>New Revenue</b>	to Miami-Dade	County
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Section 13. Projected New I	Revenue to Miami-Dade County
Miami-Dade County: Amount \$ Amount \$ Amount \$	Sales Taxes Property Taxes Other Taxes (List)
Section 14. If Project will be loc	ating or expanding in a targeted area
□ Enterprise Zone □ Unincorporated Miami*Da □ City of Florida City □ City of Histean □ City of Homesfead □ City of Miami □ City of Miami □ City of North Miami □ City of Opa-locka □ City of Opa-locka □ City of Miami Beach □ Perrine Citter Ridge □ Satellite (Dolphin Stadium) □ Empowerment Zone □ Developable Site □ Target Urban Area (TUA) □ Community Development Block Community Development Blo	irant area
Section 15. Application Con	firmation
Company Telephone Contact Number  Date Application Received	10/25/07
Date Application Completed/Finalized	
Date Application presented to Mismi-Dade C	ounty

15.1

15.2

3.

\$ : The maximum amoun	t of TJIF cash incentive awards which the Comp
eligible to receive on the project.	tor 1311 cash moont to awards which the Comp
Maximum Award in Fiscal Year	Maximum Amount
FY	\$
FY_	\$ \$
FY	\$
ne term of this Agreement shall commence	upon full execution of this Agreement and
rough, unless terminat	ed earlier in accordance with the Code of Mian
County, Chapter 2. Article LXXXVI. and as	
mandad	further modified by Ordinance No. 02-251, as
mended.	further modified by Ordinance No. 02-251, as
mended.	further modified by Ordinance No. 02-251, as
mended.	further modified by Ordinance No. 02-251, as
mended.	further modified by Ordinance No. 02-251, as
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Section 17. Parties	
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he parties designate the following offices and founty: hirector, Office of Community and Economic I lignil-Dade County 40 West Flagler Street, Suite 1000 hiami, FL 33130	addresses:

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# Section 18. Termination

- 18.1 This Agreement may be terminated by Miami-Dade County upon failure of the Company to comply with any material term or condition of this Agreement or a decision by the Company not to proceed with the project. A termination will result in the loss of eligibility for receipt of all cash incentive awards previously approved and scheduled, but not paid, as well as the revocation of the certification as a TJIF business. The foregoing notwithstanding, in the event that Miami-Dade County fails to pay the Company a cash incentive award to which the Company is eligible under Agreement as a result of insufficient County funds or for any reason whatsoever, the Company shall have the right to terminate this Agreement and shall be entitled to retain any cash incentive award or credits previously paid or awarded to the Company by Miami-Dade County under this Agreement. Compliance with the terms and conditions of the Agreement is a condition precedent for receipt of cash incentive awards each year. The failure to comply with the terms and conditions of this Agreement shall result in the loss of eligibility for receipt of all cash incentive awards previously authorized pursuant to this section, and the revocation of the certification as a qualified applicant by the County Manager.
- 18.2 This Agreement may be terminated by Miami-Dade County if it finds that the Company has provided false or misleading information in any part of this Application and Agreement or if the Company attempts to meet any of its obligations under this TJIF Program through fraud, misrepresentation or material misstatement. If Miami-Dade County terminates this Agreement for breach of this Section 18.2, the Company shall within 90 days refund to the County all cash incentives awards paid to the Company as a result of the false information.

# Section 19. Legal Requirements

19.1 This Agreement is executed and entered into in the State of Florida, and will be construed, performed and enforced in all respects in accordance with the laws and rules of the State of Florida. Each party will perform its obligations in accordance with the terms and conditions of this Agreement. Any and all litigation arising under this Agreement shall be brought in the appropriate court in Miami-Dade County, Florida. If any term or provision of the Agreement is found to be illegal and unenforceable, the remainder of the Agreement will remain in full force and effect and such term or provision will be deemed stricken.

ATTEST: (SEAL)	MIAMI-DADE COUNTY, FLORIDA
By: Print: Title:	By: Print: Title:
Approved as to form and legal sufficiency:	
Ву:	
Assistant County Attorney	p · · · · · · · · · · · · · · · · · · ·
,	
State of Florida ) County of Miami-Dade )	
The foregoing instrument was acknowledge County Manager, and day of	ged before me by,, Deputy Clerk, respectively, on behalf of Miami-Dado
	Notary Public - State of Florida Print Name:
	Commission expires:
ATTEST: (SEAL)	Company name:
Ву:	Por
Print:	By:
Title:	Title:
State of Florida )	
County of Miami-Dade )	
The foregoing instrument was a slave of day	red hefore me by
The foregoing instrument was acknowledged	7 7 7 7
Title), on behalf of	Company), this 24 day
Title), on behalf of	Company), this 34 day
Title), on behalf of	Notary Public - State of Florida

#### SECTION 11 PROJECT IMPACT INFORMATION

11.2 – The incentive award is a major component of the site selection decision process for

(Project). As the headquarters for the entirety of the Caribbean and Latin American markets for the Project will operate with a 100% import and 100% export model, not serving any local USA markets (providing significant locational flexibility). Although other lower cost markets offering attractive sites, lower operational costs, foreign trade zone availability and aggressive incentive packages both in and out of the USA are being considered, (Panama City, Panama is the number one contender to Miami Dade for the Project). considers that Miami's qualitative advantages justify some additional costs for land, taxes, labor, building construction, etc. Despite these qualitative advantages, enior management in requires that the Project be awarded to a local community that has offered an attractive incentive package enabling successful start up and support of continued operations.

The Project represents a long term commitment to the chosen community and the real estate portion of the Project is reflective of that commitment. Due to the unique industry specific nature of the activities that will be conducted at the facility, it is a requirement of the Project that construct a new building which they will own. Conservative estimates of the cost of this capital investment (building and equipment) are at least \$24,000,000 plus the cost associated with acquisition of land. If a Miami-Dade county location is selected for the Project, the anticipated total project investment by will exceed \$40,000,000.

11.3- The Project will have numerous impacts on the local community in which it is located. Besides the locally created jobs at the facility, the selected community will benefit from substantial activity during construction.

In considering future plans to brand their local community as an attractive location for foreign investment to their community, the winning community will enjoy a special status as a "winner" (especially for Latin American related operations) given that a major global corporation (and one of most important companies) like has selected it for this major investment and long term commitment.

11.4 Applicant and its parent and sister companies have been and continue to be active and dynamic members of the local business community in Miami Dade County.

have numerous in Miami. Approximately 3 ½ years ago, selected a building in Miami to conduct market tests of a new

That model has proven to be successful (creating the significantly increased scope of the Project).

Applicant has not been the subject of any civil or criminal fines, investigations nor has it been the target of any environmental or growth management action. Applicant takes great price its role as a supporting and active member of all of the local communities in which it is involved.